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# LEADERS IN LIDAR

## CHAPTER 2 GO BACK TO MARS



1  
00:00:00,133 --> 00:00:10,600  
[somber music]

2  
00:00:10,633 --> 00:00:15,233  
On 21 August, 1993, a tragic event occurred.

3  
00:00:15,233 --> 00:00:19,433  
Communications with the Mars Observer  
spacecraft were lost

4  
00:00:19,433 --> 00:00:23,433  
during a sequence referred to as the pressurization sequence.

5  
00:00:23,700 --> 00:00:25,700  
This was a sequence in preparation

6  
00:00:26,700 --> 00:00:29,400  
for insertion to orbit about Mars.

7  
00:00:29,633 --> 00:00:32,100  
Once again, I mean, we are always trying things

8  
00:00:32,100 --> 00:00:35,833  
because they're hard,  
not not because they're easy.

9  
00:00:36,200 --> 00:00:39,900  
And so once in a while,  
we're going to have a failure

10  
00:00:40,033 --> 00:00:42,733  
because we are trying hard things.

11  
00:00:42,733 --> 00:00:46,700  
But I had been fully anticipating that we  
could have problems with this instrument.

12  
00:00:46,700 --> 00:00:49,033

This was a new ballgame completely, okay.

13

00:00:49,300 --> 00:00:51,833

But I was not concerned  
about the spacecraft.

14

00:00:51,833 --> 00:00:54,500

It never crossed my mind  
that the spacecraft would let us down.

15

00:00:54,666 --> 00:00:57,466

So this was a blow in the sense of, wow,

16

00:00:57,800 --> 00:01:00,000

something I completely didn't expect.

17

00:01:00,000 --> 00:01:04,533

[music]

18

00:01:04,533 --> 00:01:06,333

You know, we held out hope for a while,

19

00:01:06,333 --> 00:01:08,066

that maybe it would come back,

20

00:01:08,433 --> 00:01:11,233

maybe they'd find it or recover it  
or something, and then

21

00:01:11,533 --> 00:01:15,300

eventually that settles down  
and you realize the mission was lost.

22

00:01:15,300 --> 00:01:16,900

I was devastated.

23

00:01:16,900 --> 00:01:18,400

I think we all were.

24  
00:01:18,400 --> 00:01:21,100  
And it was--it really wasn't clear at the time

25  
00:01:22,300 --> 00:01:24,533  
whether we were going to have a

26  
00:01:25,366 --> 00:01:27,533  
follow on to actually

27  
00:01:27,533 --> 00:01:29,933  
do what the mission was supposed to do.

28  
00:01:30,800 --> 00:01:33,800  
So that was extremely hard to take.

29  
00:01:33,800 --> 00:01:37,666  
What made it easier  
is the amount of time we had for grieving

30  
00:01:37,666 --> 00:01:39,133  
was actually pretty short.

31  
00:01:39,133 --> 00:01:42,933  
NASA decided that we want to continue  
this and go back to Mars,

32  
00:01:42,966 --> 00:01:48,200  
and so we had to snap out of it  
literally and get back to thinking about

33  
00:01:48,200 --> 00:01:52,566  
and fighting for the next mission, which was Mars Global Surveyor.

34  
00:01:53,000 --> 00:01:54,566  
It was a difficult time, and

35  
00:01:54,566 --> 00:01:56,500  
it was the first time I think I really felt

36  
00:01:56,500 --> 00:02:00,433  
I had to get in there and argue with my colleagues.

37  
00:02:00,433 --> 00:02:03,366  
But as the PI, particularly for me,

38  
00:02:03,866 --> 00:02:07,100  
that we needed to get to back to Mars  
and we needed to get back

39  
00:02:07,100 --> 00:02:08,366  
with this instrument,

40  
00:02:08,366 --> 00:02:12,333  
knowing that they couldn't carry all six  
or seven instruments, only four would go.

41  
00:02:12,333 --> 00:02:14,233  
The laser altimeter had to be one of them.

42  
00:02:14,233 --> 00:02:15,266  
Okay.

43  
00:02:16,033 --> 00:02:18,233  
The engineers had a chance to kind of

44  
00:02:18,233 --> 00:02:23,266  
just, not change it, but, you know, do  
certain things a little bit better.

45  
00:02:23,266 --> 00:02:26,033  
That's what engineers like to do is

46  
00:02:26,466 --> 00:02:28,966  
fix all the first round mistakes

47  
00:02:28,966 --> 00:02:31,500

in the second round and make new ones.

48  
00:02:32,233 --> 00:02:34,600  
We were asked immediately, how long will it take

49  
00:02:34,600 --> 00:02:38,000  
you to rebuild another copy of MOLA?

50  
00:02:38,700 --> 00:02:41,100  
How much is it going to cost?

51  
00:02:41,100 --> 00:02:43,433  
Can you get your team back together in time?

52  
00:02:43,433 --> 00:02:44,833  
Do you have the parts?

53  
00:02:44,833 --> 00:02:47,733  
So there was immediately  
a flood of things we had to do.

54  
00:02:49,366 --> 00:02:52,633  
Jim Abshire brought me in  
for the detector engineer

55  
00:02:52,633 --> 00:02:55,833  
who would just left  
Goddard at the time.

56  
00:02:55,833 --> 00:02:59,666  
So I was lucky to join the team  
working on the detectors.

57  
00:03:00,133 --> 00:03:05,366  
We were only given, I think, three years  
to rebuild it, which is shorter than usual.

58  
00:03:05,366 --> 00:03:06,433  
And everyone,

59  
00:03:06,433 --> 00:03:10,466  
all the management knew that means there's  
no wiggle room in your schedule.

60  
00:03:10,500 --> 00:03:14,533  
But the team was largely still there  
and everyone's

61  
00:03:14,533 --> 00:03:17,800  
geared up to redo it  
since the first one didn't make it.

62  
00:03:17,800 --> 00:03:20,566  
So everyone really want to do it again,

63  
00:03:20,566 --> 00:03:21,900  
and do it right.

64  
00:03:22,233 --> 00:03:25,433  
While the Goddard team was building  
MOLA-2 for the Mars

65  
00:03:25,433 --> 00:03:28,566  
Global Surveyor mission,  
a small team seized

66  
00:03:28,566 --> 00:03:32,533  
a long awaited opportunity  
to hitch a ride on the Space Shuttle

67  
00:03:32,533 --> 00:03:35,966  
with an experiment  
known as the Shuttle Laser Altimeter.

68  
00:03:36,133 --> 00:03:39,266  
I think confidence  
comes from demonstration.

69

00:03:39,266 --> 00:03:40,866  
Sometimes you have to do more.

70  
00:03:40,866 --> 00:03:42,233  
Sometimes you have to do less.

71  
00:03:42,233 --> 00:03:45,233  
Working personally to build that instrument.

72  
00:03:45,233 --> 00:03:48,466  
We built it at Goddard in our lab down the hall

73  
00:03:48,466 --> 00:03:52,900  
without any fancy paperwork  
or flight procedures or anything.

74  
00:03:52,900 --> 00:03:54,100  
We just built it.

75  
00:03:54,100 --> 00:03:56,200  
I was hired then

76  
00:03:56,200 --> 00:03:59,533  
to come on board working on the Shuttle Laser Altimeter,

77  
00:03:59,766 --> 00:04:04,466  
and I was brought in specifically  
to work on precise positioning,

78  
00:04:04,466 --> 00:04:09,666  
precise pointing and precise geolocation  
of the surface footprints.

79  
00:04:09,666 --> 00:04:15,066  
And we tested it on the roof,  
shined it over to a bank building

80  
00:04:15,066 --> 00:04:19,433  
eleven kilometers away, lined it up,

and it was ready for the Shuttle.

81

00:04:19,800 --> 00:04:22,666

It was a Hitchhiker Special  
that we flew with

82

00:04:22,666 --> 00:04:25,633

help from NASA Headquarters on the Space  
Shuttle Endeavour.

83

00:04:25,633 --> 00:04:28,700

Booster ignition  
and liftoff of Endeavour in pursuit

84

00:04:28,700 --> 00:04:34,733

of a Japanese satellite. [radio chatter]

85

00:04:34,733 --> 00:04:39,200

They turned it on for us and  
the first time they turned it on,

86

00:04:39,200 --> 00:04:42,966

the Shuttle's upside down with the laser  
pointing at Earth.

87

00:04:42,966 --> 00:04:45,133

We were over the Middle Pacific.

88

00:04:45,133 --> 00:04:49,100

First light showed all this fuzz  
over the surface of the Earth.

89

00:04:49,100 --> 00:04:50,333

We're all looking.

90

00:04:50,333 --> 00:04:51,533

We thought we got something wrong.

91

00:04:51,533 --> 00:04:55,300

We realized later we were seeing  
the boundary layer clouds over the ocean.

92

00:04:55,300 --> 00:04:58,400

When we came over land,  
the fuzz was the height of the trees.

93

00:04:58,633 --> 00:05:01,200

All of a sudden the laser pulses

94

00:05:01,200 --> 00:05:04,300

got shorter and shorter distances.

95

00:05:04,300 --> 00:05:07,500

The first landfall of the Shuttle Laser  
Altimeter and the first orbit

96

00:05:07,500 --> 00:05:10,633

went right over the summit of the Mauna  
Kea volcano in Hawaii.

97

00:05:10,633 --> 00:05:14,666

Well, we're extraordinarily delighted  
to report that the Shuttle Laser

98

00:05:14,666 --> 00:05:16,733

Altimeter experiment--it's a Hitchhiker

99

00:05:16,733 --> 00:05:21,133

experiment on STS-72--has performed absolutely nominally.

100

00:05:21,133 --> 00:05:24,133

In fact, everything has worked even beyond our expectation--

101

00:05:24,133 --> 00:05:27,766

And that was a genuine first light

102

00:05:27,766 --> 00:05:31,033

experience with MOLA technology,

103

00:05:31,033 --> 00:05:31,966

but on Earth.

104

00:05:31,966 --> 00:05:34,033

Really had to get those datasets out there

105

00:05:34,033 --> 00:05:37,700

and you had to get a couple people  
that really bought into it

106

00:05:37,700 --> 00:05:41,633

and built on it  
and convinced others that this worked.

107

00:05:41,633 --> 00:05:46,133

As the data from the Shuttle Laser  
Altimeter began to convince some skeptics.

108

00:05:46,133 --> 00:05:48,800

The Goddard team finished the MOLA instrument.

109

00:05:49,266 --> 00:05:49,966

Again.

110

00:05:49,966 --> 00:05:53,300

Our MOLA team  
really came through, was just really

111

00:05:53,900 --> 00:05:57,166

another great experience for many of us,  
including me.

112

00:05:57,333 --> 00:06:02,166

We're able to deliver to the Mars Global  
Surveyor project and it got launched.

113

00:06:02,166 --> 00:06:05,866

And we have liftoff of NASA's

## Mars Global Surveyor

114

00:06:05,866 --> 00:06:09,866

as America begins  
its journey back to the Red Planet.

115

00:06:09,866 --> 00:06:12,433

[radio chatter]

116

00:06:12,433 --> 00:06:16,033

When Mars Global Surveyor  
started getting closer to Mars,

117

00:06:16,033 --> 00:06:18,700

we were going to go into this  
aerobraking phase.

118

00:06:19,566 --> 00:06:21,166

That was an opportunity that we had

119

00:06:21,166 --> 00:06:24,666

to go ahead and turn on the lasers  
and see if we could track the surface.

120

00:06:24,666 --> 00:06:26,733

[room chatter]

121

00:06:26,733 --> 00:06:31,933

In Station 45 was having problems  
locking up to the two tape data.

122

00:06:31,933 --> 00:06:32,400

What was that?

123

00:06:32,400 --> 00:06:34,100

You said 1607 or 16--

124

00:06:34,100 --> 00:06:36,466

Can you tell

125

00:06:36,466 --> 00:06:38,333  
if MOLA is turned off?

126

00:06:38,333 --> 00:06:42,933  
[radio and room chatter]

127

00:06:42,933 --> 00:06:44,000  
Is that the nadir event?

128

00:06:44,000 --> 00:06:45,333  
That must be the nadir event.

129

00:06:45,333 --> 00:06:48,166  
I'm hungry. You didn't really want those sandwiches--  
[room chatter]

130

00:06:48,166 --> 00:06:49,866  
Look at the laser beam coming back, Rob.

131

00:06:49,866 --> 00:06:57,166  
[Lots of chatter].

132

00:06:57,166 --> 00:07:00,133  
It's going to be too fast,  
and I've got too much data coming in.

133

00:07:01,700 --> 00:07:08,533  
[cheering and applause]

134

00:07:08,533 --> 00:07:09,733  
Look at that!

135

00:07:09,733 --> 00:07:11,966  
Yeah, look, there's a little tiny terrace.

136

00:07:12,033 --> 00:07:15,233  
This is the first profile of a crater

we've ever seen on a planet.

137

00:07:15,966 --> 00:07:17,666

Rob, nice laser!

138

00:07:18,566 --> 00:07:20,000

We have Mars finally!

139

00:07:20,000 --> 00:07:21,266

12 years!

140

00:07:21,266 --> 00:07:22,833

All right, let's take a look.

141

00:07:22,833 --> 00:07:24,200

[room chatter]

142

00:07:24,200 --> 00:07:25,700

Over a decade later

143

00:07:25,700 --> 00:07:27,800

the Goddard team had proof:

144

00:07:27,933 --> 00:07:31,166

planet-scale laser altimetry worked.

145

00:07:31,466 --> 00:07:35,133

It could map distant craters and valleys and mountains.

146

00:07:35,766 --> 00:07:37,000

It changed the game.

147

00:07:37,000 --> 00:07:40,300

Today, we've ushered in a new era  
in the remote sensing of Mars.

148

00:07:40,733 --> 00:07:44,300

And this particular dataset

that we've acquired has in fact enabled us

149

00:07:44,300 --> 00:07:45,700

to generate what we consider

150

00:07:45,700 --> 00:07:49,733

a very detailed description  
of the shape of the planet Mars.

151

00:07:50,100 --> 00:07:55,433

This has significant implications  
for the flow of water early on Mars.

152

00:07:55,433 --> 00:07:56,633

We believe this is one of the

153

00:07:56,633 --> 00:07:58,500

youngest features on the planet.

154

00:07:58,500 --> 00:08:00,566

We're seeing a planet  
is very different from Earth,

155

00:08:00,733 --> 00:08:04,300

and is telling us something  
about the Earth in an indirect way

156

00:08:04,300 --> 00:08:09,066

that says that not everything works  
in the way that we originally had in mind.

157

00:08:09,266 --> 00:08:13,000

The kind of measurements that we're making  
now are allowing us to,

158

00:08:13,000 --> 00:08:17,733

you know, characterize Mars  
on timescales of days to years now,

159

00:08:17,733 --> 00:08:21,166

and then the next step  
is to try to go back eons and

160

00:08:21,166 --> 00:08:23,400

try to figure out what changed on Mars.

161

00:08:23,400 --> 00:08:27,700

I mean, at that time, we used to brag that  
Mars was mapped better than the Earth.

162

00:08:28,100 --> 00:08:30,633

The accuracy of MOLA was so good,

163

00:08:31,166 --> 00:08:33,500

and and after a couple of years,  
the coverage was so good,

164

00:08:33,500 --> 00:08:37,600

it was definitely a more accurate map  
of a planet than any planet.

165

00:08:37,600 --> 00:08:41,300

And this came out of  
"it can't be done" in the mid eighties

166

00:08:41,300 --> 00:08:44,033

to a tool that we now accept as the standard.

167

00:08:44,133 --> 00:08:47,000

For those of us that worked on MOLA,

168

00:08:47,000 --> 00:08:49,500

it was transformative.

169

00:08:49,500 --> 00:08:52,566

It wasn't a destination or a place

170

00:08:52,566 --> 00:08:57,333

that we were as much as a place that we would become.

171

00:08:58,900 --> 00:09:00,700

In some ways, we were in demand

172

00:09:00,700 --> 00:09:02,500

to consider whether we could

173

00:09:02,500 --> 00:09:04,133

provide a laser altimeter

174

00:09:04,133 --> 00:09:06,233

to another mission.

175

00:09:06,233 --> 00:09:09,966

Things were not working  
the way we expected them to,